

Our employees are active in more than 100 countries.

KSB is one of the world's leading suppliers of pumps and valves as well as comprehensive services.



#### Financial Year 2023

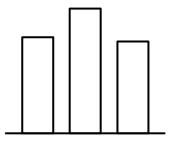
## **KSB** in figures

### **Employees**



16,038
As at 31 December 2023

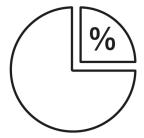
### Sales revenue



2,819

€ million + € 245.6 m I + 9.5 %

### **EBIT**



223.9

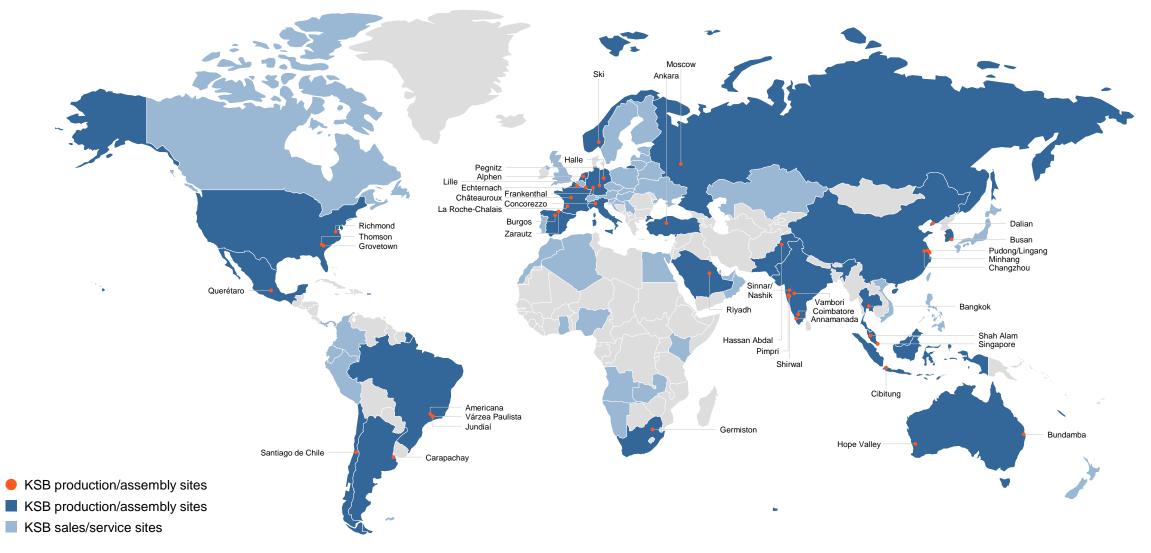
€ million + € 54.8 m I + 32.4 %

Compared to previous year



### Global presence

### Some 300 locations around the world





### Pumps & Valves

## **Broad product range for many applications**

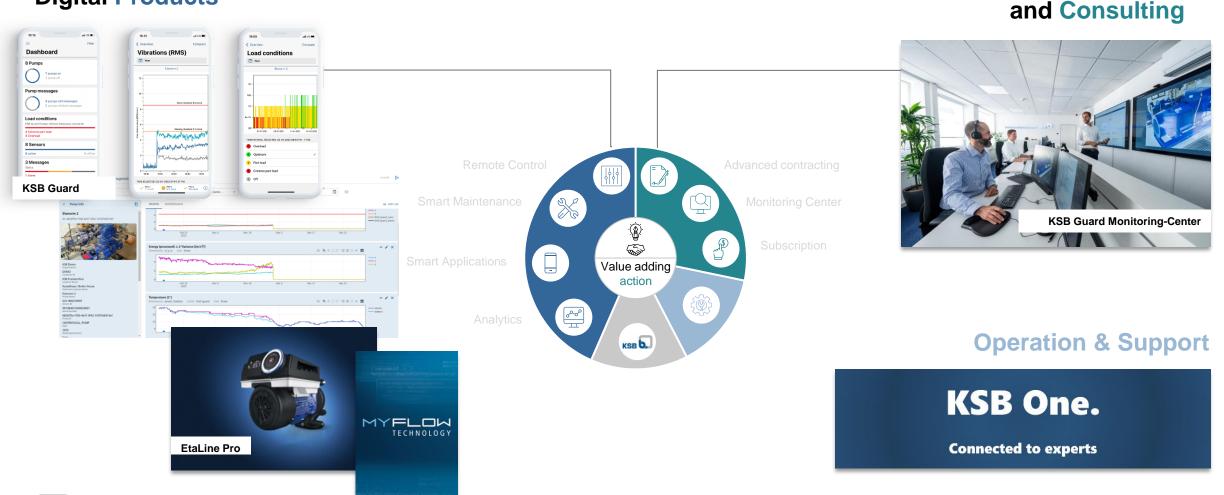




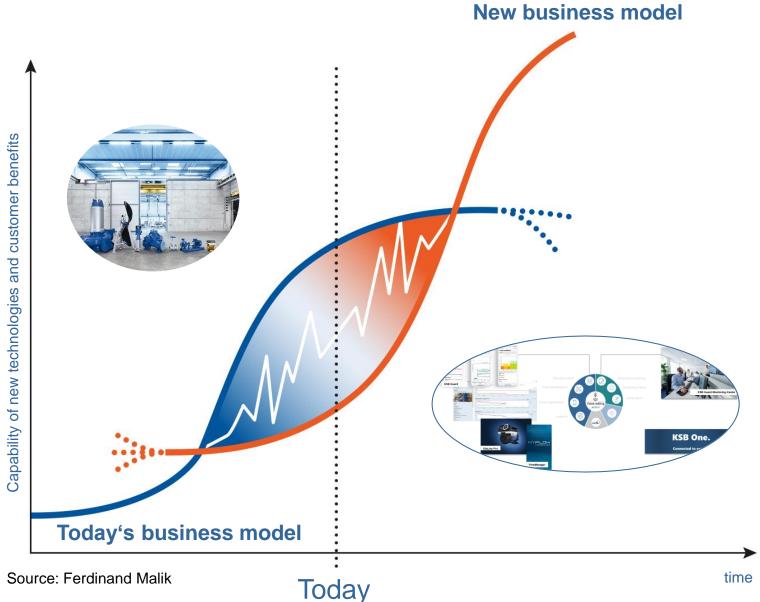
## KSB offers a digital ecosystem enabling you to take value adding actions

### **Digital Products**

### **Digital Services** and Consulting



FlowManager



# Business Transformation Transforming the existing into the new

- The basis for innovation is an excellent existing business
- Perseverance and investment before business is the basis for success
- Innovation is a leadership task an needs the tone from the top
- Ability to adapt fast is key
- In addition Innovation needs an holistic approach in order to transform the existing into the new







# New business model core organization Competences, new technologies and customer benefits digital products & services Source: Ferdinand Malik time Today

## Business Transformation Challenges

- The required people, culture & competence are not available
- The processes are missing
- The relevance and total volume of new solutions is negligible in relation to the core business
- The responsibility is not clearly defined
- Often no organization for prototypical testing of digital products available



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## Is there a systematic approach?



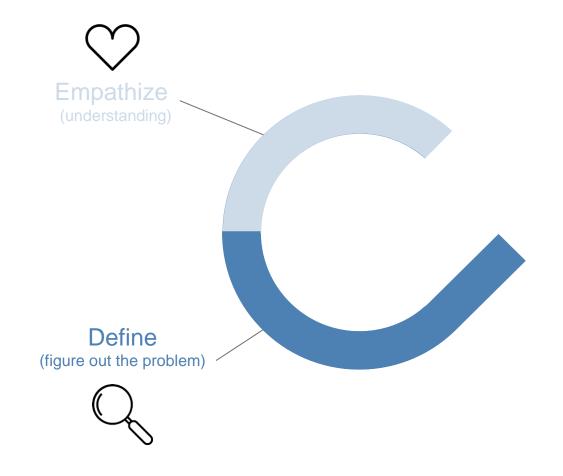


Design Thinking in business innovation





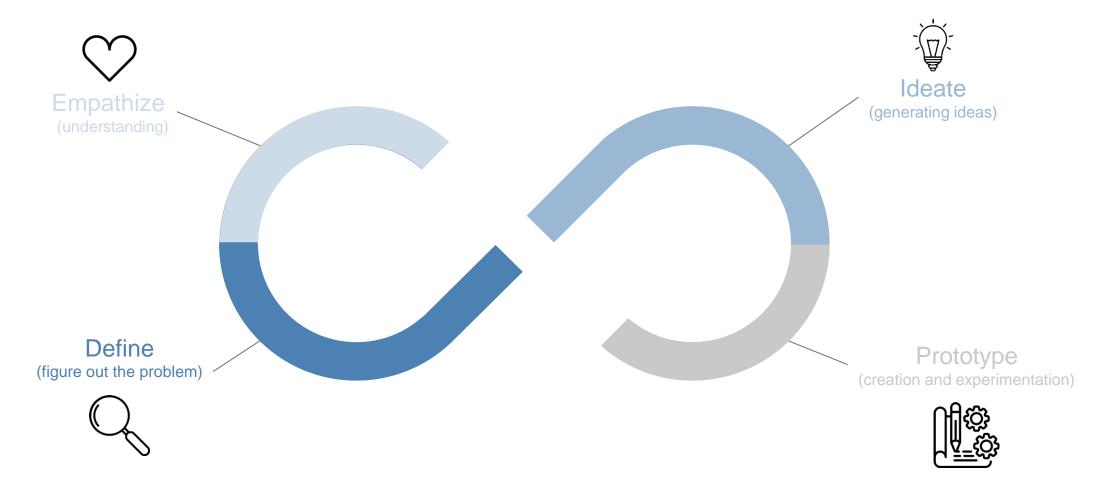




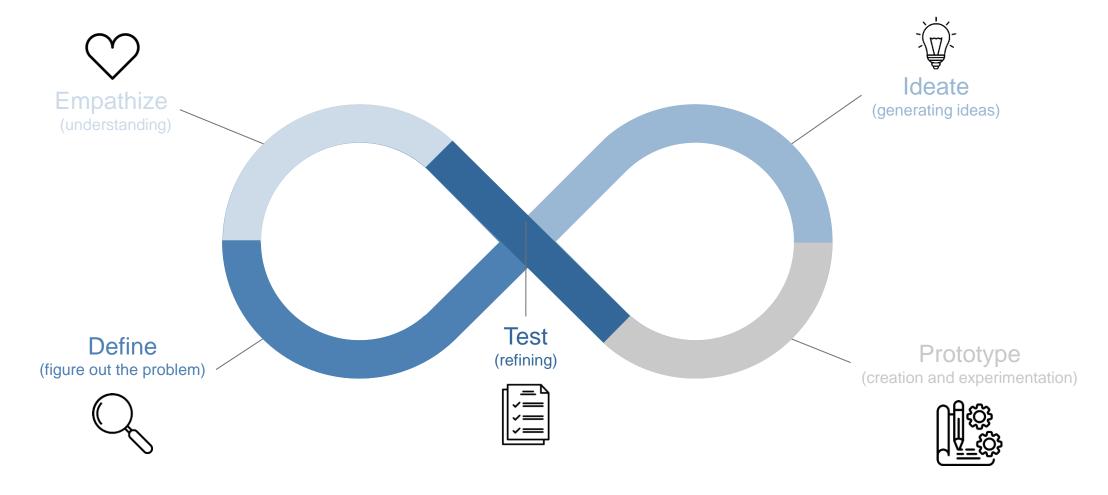






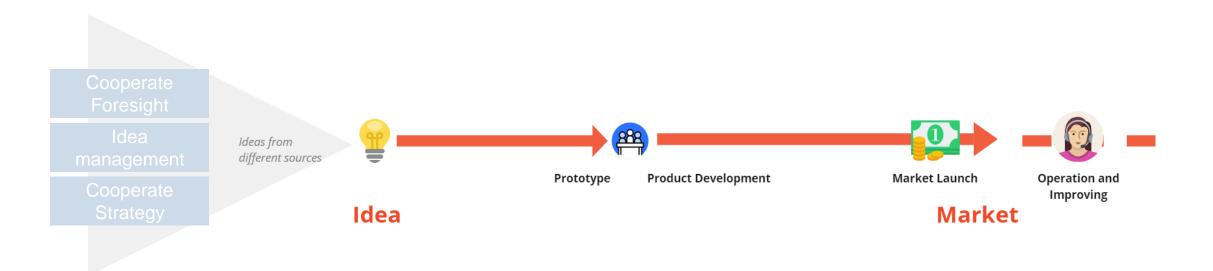




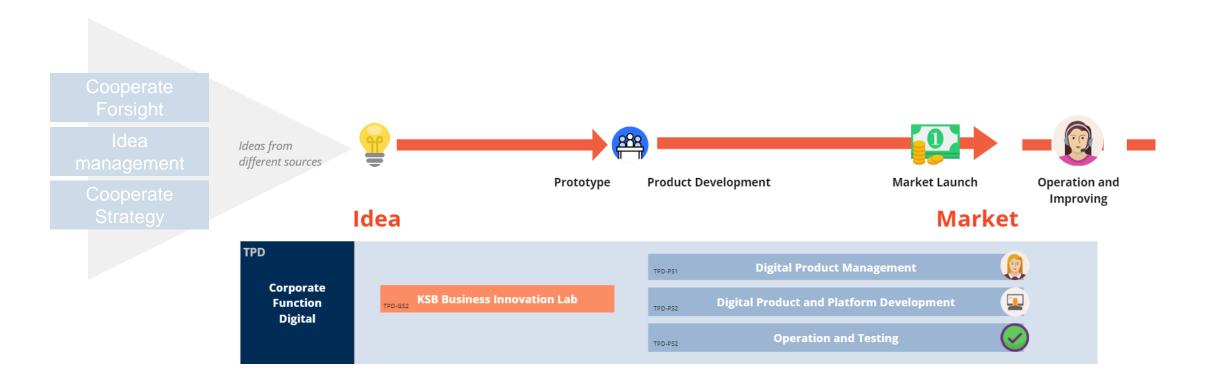




## Entire product innovation process and organization at a glance

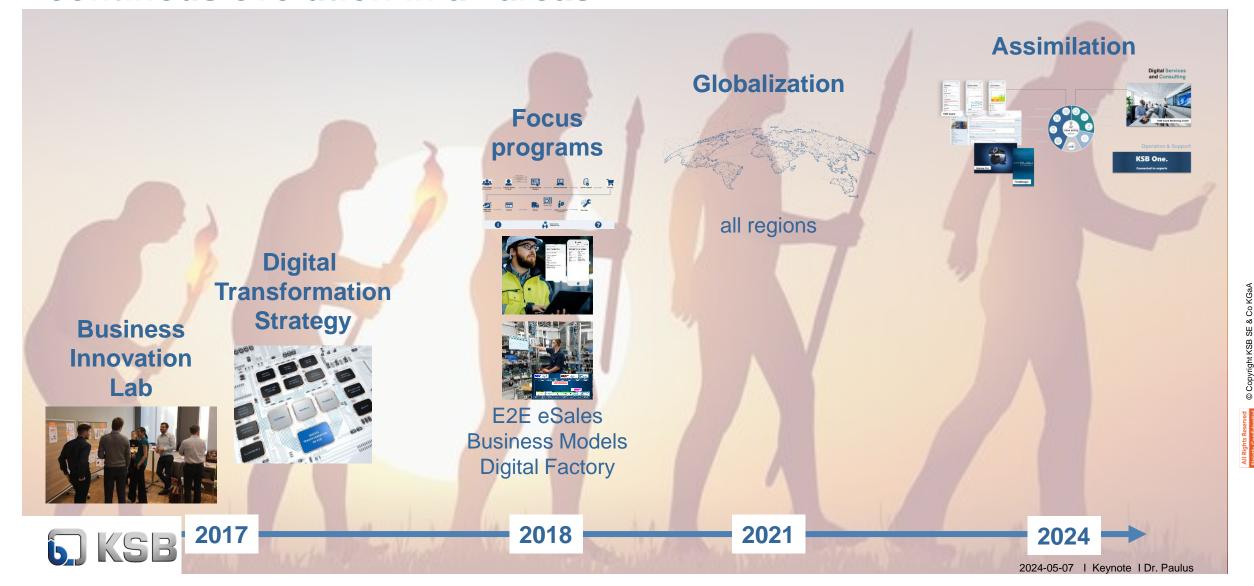


### Entire product innovation process and organization at a glance





# We archieved several milestones within our digital journey by continous evolution in all areas



## Thank you for your attention!

Enjoy the live-demo





E2E eSales
Business Models
Digital Factory



2017

2018

2021

2024

2024-05-07 | Keynote | Dr. Pau

#### **KSB Guard**

### **Kontakt und Copyright**

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